

### anchoring

#### The first thing you judge influences your judgment of all that follows.

Human minds are associative in nature, so the order in which we receive information helps determine the course of our judgments and perceptions. Be especially mindful of this bias during negotiations.



## confirmation

#### You favor things that confirm your existing beliefs.

We are primed to see and agree with ideas that fit our preconceptions, and to ignore and dismiss information that conflicts with them.

"The first principle is that you must not fool yourself – and you are the easiest person to fool." - Richard Feynman



### backfire effect

### When your core beliefs are challenged, it can cause you to believe even more strongly.

We can experience being wrong about some ideas as an attack upon our very selves, or our tribal identity. This can lead to motivated reasoning which causes us to double-down, despite disconfirming evidence.



### declinism

#### You remember the past as better than it was, and expect the future to be worse than it will likely be.

Despite living in the most peaceful and prosperous time in history, many people believe things are getting worse. Use metrics such as life expectancy, levels of crime and violence, and prosperity statistics.



### just world hypothesis

#### Your preference for a just world makes you presume that it exists.

A world in which people don't always get what they deserve is an uncomfortable one that threatens our preferred narrative. Try to remember that we're all fallible, and bad things happen to good people.



### **£** sunk cost fallacy

### You irrationally cling to things that have already cost you something.

When we've invested our time, money, or emotion into something, it hurts to let it go. Ask yourself: had I not already invested something, would I still do so now?



# dunning-kruger effect

#### The more you know, the less confident you're likely to be.

Because experts know just how much they don't know, they tend to underestimate their ability; but it's easy to be over-confident when you have only a simple idea of how things are.



### barnum effect

### You see personal specifics in vague statements by filling in the gaps.

Psychics, astrologers and others use this bias to make it seem like they're telling you something relevant. Consider how things might be interpreted to apply to anyone, not just you.



### framing effect

#### You allow yourself to be unduly influenced by context and delivery.

Only when we have the intellectual humility to accept the fact that we can be manipulated, can we hope to limit how much we are. Try to be mindful of how things are being put to you.



### in-group bias

#### You unfairly favor those who belong to your group.

We presume that we're fair and impartial, but the truth is that we automatically favor those who are most like us, or belong to our groups. Try to compensate by imagining strangers to be family.



### fundamental attribution error

### You judge others on their character, but yourself on the situation.

It's not only kind to view others' situations with charity, it's more objective too. Be mindful to also err on the side of taking personal responsibility rather than justifying and blaming.



### placebo effect

#### If you believe you're taking medicine it can sometimes 'work' even if it's fake.

The placebo effect can work for stuff that our mind influences (such as pain) but not so much for things like viruses or broken bones. Keep a healthy body and bank balance by using evidence-based medicine from a qualified doctor.



halo effect.

judgments of them.

KNOW THYSELF

# bystander effect

halo effect

How much you like someone, or how

attractive they are, influences your other

If you notice that you're giving consistently high or

low marks across the board, it's worth considering

that your judgment may be suffering from the

#### You presume someone else is going to do something in an emergency situation.

When something terrible is happening in a public setting we can experience a kind of shock and mental paralysis. Presume to be the one who will help.



# availability heuristic

#### Your judgments are influenced by what springs most easily to mind.

How recent, emotionally powerful, or unusual your memories are can make them seem more relevant. This, in turn, can cause you to apply them too readily. Try to gain different perspectives and source statistical information.



### curse of knowledge

#### Once you understand something you presume it to be obvious to everyone.

When teaching someone something new, go slow and explain like they're ten years old (without being patronizing). Repeat key points and facilitate active practice to help embed knowledge.

self-serving

You believe your failures are due to

responsible for your successes.

external factors, yet you're personally

Many of us enjoy unearned privileges, luck and

advantages that others do not. It's easy to tell

ourselves that we deserve these things, whilst

blaming circumstance when things don't go our way.



### belief bias

#### If a conclusion supports your existing beliefs, you'll rationalize anything that supports it.

It's difficult for us to set aside our existing beliefs to consider the true merits of an argument. In practice this means that our ideas become impervious to criticism, and are perpetually reinforced.



### groupthink

#### You let the social dynamics of a group situation override the best outcomes.

Dissent can be uncomfortable and dangerous to one's social standing, and so often the most confident or first voice will determine group decisions.

You overestimate the likelihood of

There can be benefits to a positive attitude, but it's

realistic. If you make rational judgments you'll have

unwise to allow this to affect our ability to be

reactance

You'd rather do the opposite of what

When we feel our liberty is being constrained, our

inclination is to resist, however in doing so we can

over-compensate. Wisdom springs from reflection,

someone is trying to make you do.

positive outcomes.

folly from reaction.

a lot more to feel positive about.

optimism bias



### negativity bias

#### You allow negative things to disproportionately influence your thinking.

The pain of loss and hurt are felt more keenly and persistently than the fleeting gratification of pleasant things. We are primed for survival, and our aversion to pain can distort our judgment for a modern world.



### pessimism bias

### You overestimate the likelihood of negative outcomes.

Pessimism is often a defense mechanism against disappointment. Perhaps the worst aspect of pessimism is that even if something good happens, you'll probably feel pessmistic about it anyway.



### spotlight effect

#### You overestimate how much people notice how you look and act.

Instead of worrying about how you're being judged, consider how you make others feel. They'll remember this much more, and you'll make the world a better place.

# thou shalt not suffer cognitive biases

Cognitive biases make our judgments irrational. We have evolved to use shortcuts in our thinking, which are often useful, but a cognitive bias means there's a kind of misfiring going on causing us to lose objectivity. This poster has been designed to help you identify some of the most common biases and how to avoid falling victim to them. Help people become aware of their biases generally by sharing the website yourbias.is or more specifically e.g. yourbias.is/confirmation-bias

(c) (i) (\$) (=) This poster is published under a Creative Commons Attribution and Non-commercial license 2020 by Jesse Richardson. To learn more about biases you should definitely read the books **Thinking**, **Fast and Slow** and **You Are Not So Smart**. The illustration above is a reference to Michaelangelo's 'Creation of Adam' which many believe depicted the human brain in God's surrounding decoration...